

HEALTH FACILITIES MONITOR

What You Need to Know

Acute | Outpatient | Virtual | Life Science
Hospitals | Clinics | MOBs | Retail | Mobile | Non-Clinical | Research

This complimentary newsletter was sent to you in behalf of the
Association of Medical Facility Professionals

TOP STORIES

Healthcare Strikes Continue Across U.S.

Kaiser Permanente and the Alliance of Health Care Unions continue negotiations, while 50,000 Kaiser workers prepare to strike.

Source: *Jacobin*, *Insurance Journal*, *Becker's Hospital Review*

About 1,000 maintenance and service workers at West Virginia's Cabell Huntington Hospital went on strike November 4.

Source: *Modern Healthcare*, *Becker's Hospital Review*

A 35-day strike of more than 2,000 workers at Catholic Health in New York that has cost the system tens of millions of dollars in replacement staffing has reached its end.

Source: *Buffalo News*, *U.S. News*

A record 8-month-long strike of nurses at Tenet Healthcare's Saint Vincent Hospital in Massachusetts continues, with allegations of risking patient safety and debate over whether nurses will be allowed back to work.

Source: *Becker's Hospital Review*, *Farmingham Source*, *MedPage Today*

3 CMS Payments Rules Affect Healthcare Facilities Now, and 1 in the Future

New rules around Outpatient Prospective Payment System, Physician Fee Schedule, and Home Health Prospective Payment System will impact budgets today, while proposed bill in the Senate may make telehealth reimbursement permanent for certain services.

Source: *Becker's Hospital Review*, *Healthcare Finance News*

CMS Mandates Healthcare Employee COVID Vaccinations

CMS has issued an emergency regulation mandating staff working at a healthcare facility be vaccinated for COVID-19 as a condition of Medicare and Medicaid participation.

Source: *Fierce Healthcare*

OSHA Increasing Inspections in Healthcare Facilities

OSHA has announced plans to target onsite inspections in hospitals, assisted living complexes, nursing homes, and other facilities treating patients with COVID-19 to enforce the Healthcare COVID-19 Emergency Temporary Standard.

Source: *Healthcare Facilities Today*

Moody's Confirms Rising Costs Will Challenge Hospitals in Returning to pre-COVID Margins

A new Healthcare Quarterly report from Moody's confirms projections that rising costs will make it difficult for hospitals to rebuild margins to pre-COVID-19 levels.

Source: *Healthcare Finance*

Targeting Disparity? Health Systems Should Include Community Projects in Investment Portfolios

Cleveland Clinic, UMass Memorial Health and Boston Medical Center executives encourage health systems to invest in solutions such as community housing to improve health across underserved neighborhoods.

Source: *Fierce Healthcare*

Looking for an open, collaborative community for learning, networking, and advancing the healthcare built environment?

Association of Medical Facility Professionals

Membership Information Visit www.AMFP.info

Want an AMFP Chapter in Your Area? Contact jeffrey.kent@amfp.info

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SAFETY & SECURITY

AHA Launches Initiative to Establish Safer Healthcare Workplaces

The new framework consists of four pillars designed to support a comprehensive violence mitigation strategy: trauma support, a culture of safety, violence intervention and risk

mitigation.

Source: *American Hospital Association*

Do you have a newsworthy item to share? [SUBMIT HERE](#)

ENERGY & SUSTAINABILITY

HHS Weighs Regulations on Health System Greenhouse Gas Emissions

The new Climate Health Office is exploring the measures it wants hospitals to use to lower their emissions, and haven't ruled out regulations to drive progress if hospitals don't get there first.

Source: *Fierce Healthcare*

Healthcare REITs Prioritize ESG

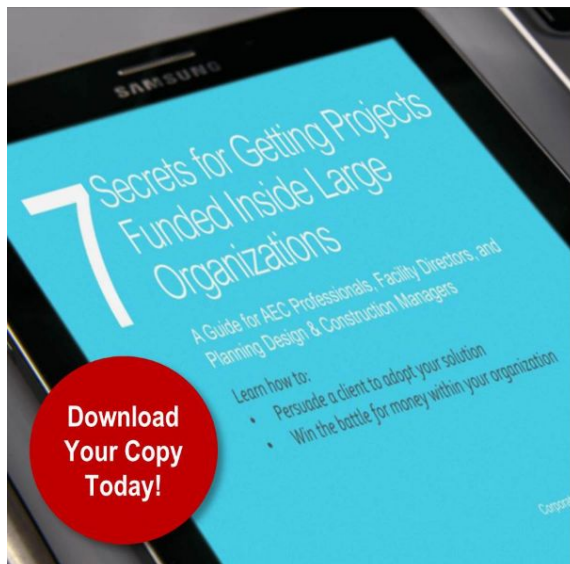
Three of the top four healthcare real estate investment trusts have very strong environmental, social, governance policies—do you?

Source: *McMorrow Reports*

Penn Medicine's LEED Gold Pavilion Marks a Healthcare "First" for Sustainability

Incorporating sustainability efforts since the beginning of its development, the 17-story, future-ready patient facility is the largest certified project in the world to achieve Gold certification or higher in LEED v4 Healthcare.

Source: *Penn Medicine*



It's a Battle for Money
Unlock the secrets to win the budget war in large organizations! See why some always get projects funded and others don't.

What readers say about 7 Secrets:

- "Packed with Insightful Tips"
- "Wish I Had This Years Ago"
- "The Perfect Guide"
- "A Must Read"

Get stalled projects moving and boost your career!

INNOVATION

What Scientists Want from New-Age Lab Buildings

The COVID-19 pandemic has further fueled growth in life sciences construction. This insight provides a deeper understanding of how scientists use and experience their lab environment.

Source: *Gensler*

Kelsey-Seybold Clinic Opens Second TX Contact Center

College Station, Texas, is home to Kelsey-Seybold's newest contact center. By Q4 2022, the clinic will operate 24/7 to provide answers for citizens with health care questions. The new Contact Center accommodates more than 200 workstations.

Source: *Kelsey-Seybold*

Alexa Provides Voice for Smart Hospitals

Executives at Cedars-Sinai call voice tech a game changer. Now, patients can simply ask Alexa for things they need.

Source: *Fierce Healthcare*

Hospital Execs Plan Virtual Care Expansions

More than half of all hospital and health system leaders are planning to increase their investment in virtual care, says a new survey from Amwell and HIMSS Analytics.

Source: *Becker's Healthcare News*

Henry Ford Health System Partners with GoHealth for In-person, Virtual Care

The Henry Ford-GoHealth Urgent Care partnership combines the system's large provider network and GoHealth's technology-enabled operations and workflows.

Source: *Healthcare Finance News*

Medical Co-Working Office Concept Looks to Expand

Two real estate developers, one a trained physician, have had success with a co-working medical office concept in Philadelphia and now intend to take the idea to retail centers nationwide.

Source: *Chain Store Age*

BUILDING, BUYING, SELLING

Top Ten Markets for MOB Construction

As of 3Q21, 32% of the entire U.S. pipeline of medical office construction was located in these 10 metro areas.

Source: [Revista](#)

Top 50 Metro Occupancy Rate Climbs in 3Q21 for MOBs

Lower levels of completions coupled with higher levels of absorption have driven the highest quarterly occupancy levels since 3Q18.

Source: [Revista](#)

LifePoint Health Creates 79-hospital Company with Kindred Healthcare Acquisition

Louisville-based ScionHealth will include 61 of Kindred's long-term acute care hospitals alongside 18 of LifePoint's community hospitals.

Source: [Fierce Healthcare](#), [Nashville Post](#), [Selma Sun](#), [Becker's Healthcare Review](#)

Lower Interest Rates Spur Healthcare Construction

In October, Greene County General Hospital in Indiana refinanced a bond that provided significant savings and \$8 million in new funding for construction and capital projects. Declining interest rates and a "A+" rating from S&P based on Greene County's support for the hospital allowed for the refinance.

Source: [WIBQ](#)

New Kelsey-Seibold Five-Story Clinic to Open 2022

The new clinic, set to open in August 2022, is part of a planned system-wide transformation to connect with more patients at more locations throughout the Houston-Galveston region. It will serve as a hub for primary and specialty care, and an expansion of vital Ambulatory Surgery and diagnostic services.

Source: [Kelsey-Seibold](#)

Hospital for Special Surgery to Anchor 30-Story NYC MOB

Extell Development Co. says the property will be the first prime Class A medical office building on Manhattan's Upper East Side.

Source: *PR Newswire, The Business Journals, StreetInsider.com, Becker's Spine Review*

Texas Counties Enjoy Fastest Growth in Housing Units

Could these changes in housing stock affect healthcare real estate?

Source: *U.S. Census Bureau*

150 Hospital Projects Underway in 3Q21

The pipeline of new and replacement hospital projects continues to increase, with seven projects opening this quarter alone.

Source: *Revista*

UC San Diego to Move Forward with \$2.5B Medical Campus Modernization

University of California San Diego Medical Center has won approval to move forward with a \$2.5 billion plan to modernize its aging medical campus.

Source: *San Diego Tribune*

Children's Hospital New Orleans Opens Pediatric Emergency Room

The new 11-bed ER provides a complete range of emergency services and expands access to care in Jefferson Parish.

Source: *Nola.com, Biz New Orleans*

Plan Approved for Florida Moffitt Cancer Center

St. Petersburg approved Moffitt Cancer and Research Institute's plan to build a 75,000-square-foot medical building that will share space with a multifamily residential tower and the future United Insurance Holdings Corp. headquarters.

Source: *Patch.com*

IU Health to Open \$557M Hospital in December

Indiana University Health will open its \$557 million, 364-bed replacement hospital Dec. 5.

Source: *Indiana University Health*

To learn more about AMFP: [VISIT THE WEBSITE](#)

AMFP to Launch New Chapters in TX and PA

Two new chapters are in the launch stage for the fast-growing Association of Medical Facility Professionals. To learn more about the new Philadelphia chapter, serving the Delaware Valley region, visit amfp.info/Philadelphia. To learn more about the new Houston chapter, visit amfp.info/Houston. Both chapters are holding meet and greets for prospective members on November 17. Visit amfp.info for more details.

What's Next for Healthcare Facilities in These Unsettled Times?

Acute Care | Outpatient | Tele-Health
Hospitals | Clinics | MOBs | Retail Medicine | Non-Clinical

In-Person Education & Networking Event | 5 Hours CEUs & 2+ Hours Networking

AIA HSW | AHA | CHFM | CHC | CHESP | EDAC | Engineers PDH

2021 – 2022 Schedule

| | | | | | |
|---------------|--------|----------|-----|--------------|-----|
| Dallas | Nov 16 | Columbus | Apr | Seattle | Sep |
| Tampa | Jan 26 | New York | Apr | Minneapolis | Oct |
| Houston | Feb | Chicago | May | Charlotte | TBD |
| San Francisco | Feb | Boston | Jun | Philadelphia | TBD |

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OPINIONS THAT COUNT

Mount Sinai Health System Named in Fast Company's List of "Brands That Matter"

Mount Sinai Health System Named in Fast Company's List of "Brands That Matter"
Mount Sinai Health System is included among 95 companies cited as giving people compelling reasons to care about them—and offer inspiration for others to buy in.

Source: [StreetInsider](#)

JOIN THE CONVERSATION

How Do You Design a Space for "Care" Outside of Healthcare?

The concept of care as a driver for city planning is gaining traction and driving discussion about what care means in an architectural context (Source: What It Means to Design a Space for 'Care', Bloomberg City Lab). How can healthcare expand conversations around care into this community service and civic planning context?

Source: [SquareFootage.net Forum](#)

Give Your Input

Seeing the Surge? How have you adjusted your operations?

The College of Urgent Care Medicine's Clinical Response Task Force is interested in feedback related to the surge of patients many urgent care centers are experiencing as a result of COVID-19 and the delta variant. If you are responsible for making staffing decisions or responding to staffing decisions made by your organization, we'd value your opinion as we strive to support our members with resources, possible solutions, and best practices. The survey also seeks feedback about future educational opportunities appropriately responded to by all working in urgent care centers across the country. Thank you in advance for your participation.

[Take the Survey](#)

MORE TO EXPLORE

- Effort to Reframe Climate Change as a Health Crisis Gains Steam - [*New York Times*](#)
- Hospital Groups Decry New Round of DSH Cuts in Latest Infrastructure Bill – [*Fierce Healthcare*](#)
- How HVAC Codes Must Adapt to Ever-Changing Science - [*Healthcare Facilities Today*](#)
- Bridging Technology Gaps to Drive Healthcare Interoperability - [*EHR Intelligence*](#)
- Data-Driven Operational Planning - [*Health Facilities Management*](#)
- The Automated Cal Center: How AI and Digital Patient Engagement can Reduce Call Volumes and Increase Patient Satisfaction - [*Becker's Hospital Review and Notable Health*](#)
- Partnerships and Interoperability Are Key to Microsoft's Healthcare Strategy - [*Health Tech Magazine*](#)

CALENDAR OF EVENTS

Hospital Outpatient & Medical Office Building Summits

Hosted by SquareFootage.net and AMFP

November 16, 2021 - Dallas, TX

January 26, 2022 - Tampa, FL

February TBA, 2022 - Houston, TX

AMFP Conversations: Oops...They Did It Again!

Hosted by AMFP NYC

November 16, 2021- Virtual

Revista Medical Real Estate Investment Forum

Hosted by Revista

March 02-04, 2022 - Coronado, CA
